

Case management in schools Pre-K to 12 Education

Benefit-cost estimates updated December 2016. Literature review updated June 2014.

Current estimates replace old estimates. Numbers will change over time as a result of model inputs and monetization methods.

The WSIPP benefit-cost analysis examines, on an apples-to-apples basis, the monetary value of programs or policies to determine whether the benefits from the program exceed its costs. WSIPP's research approach to identifying evidence-based programs and policies has three main steps. First, we determine "what works" (and what does not work) to improve outcomes using a statistical technique called meta-analysis. Second, we calculate whether the benefits of a program exceed its costs. Third, we estimate the risk of investing in a program by testing the sensitivity of our results. For more detail on our methods, see our [Technical Documentation](#).

Program Description: Case management involves placing a full-time social worker or counselor in a school to help identify at-risk students' needs and connect students and families with relevant services in and outside of the K–12 system. Three such models have been evaluated and are included in this analysis are (in no particular order) Communities in Schools, City Connects, and Comer School Development Program. In practice, each of these models includes other services (such as extended learning time and educator training), but the program evaluations focus on the impact of the case management component.

Benefit-Cost Summary Statistics Per Participant

Benefits to:

Taxpayers	\$4,292	Benefit to cost ratio	\$64.33
Participants	\$7,452	Benefits minus costs	\$14,334
Others	\$2,663	Chance the program will produce	
Indirect	\$153	benefits greater than the costs	96 %
Total benefits	\$14,560		
Net program cost	(\$226)		
Benefits minus cost	\$14,334		

The estimates shown are present value, life cycle benefits and costs. All dollars are expressed in the base year chosen for this analysis (2015). The chance the benefits exceed the costs are derived from a Monte Carlo risk analysis. The details on this, as well as the economic discount rates and other relevant parameters are described in our [Technical Documentation](#).

Detailed Monetary Benefit Estimates Per Participant

Benefits from changes to: ¹	Benefits to:				
	Participants	Taxpayers	Others ²	Indirect ³	Total
Crime	\$0	\$0	\$0	\$0	\$0
Labor market earnings associated with high school graduation	\$8,284	\$3,762	\$3,786	\$0	\$15,831
K-12 grade repetition	\$0	\$0	\$0	\$0	\$0
K-12 special education	\$0	\$3	\$0	\$2	\$5
Property loss associated with alcohol abuse or dependence	\$0	\$0	\$0	\$0	\$0
Health care associated with educational attainment	(\$246)	\$899	(\$981)	\$452	\$125
Costs of higher education	(\$588)	(\$391)	(\$181)	(\$196)	(\$1,356)
Adjustment for deadweight cost of program	\$2	\$19	\$40	(\$105)	(\$44)
Totals	\$7,452	\$4,292	\$2,663	\$153	\$14,560

¹In addition to the outcomes measured in the meta-analysis table, WSIPP measures benefits and costs estimated from other outcomes associated with those reported in the evaluation literature. For example, empirical research demonstrates that high school graduation leads to reduced crime. These associated measures provide a more complete picture of the detailed costs and benefits of the program.

²"Others" includes benefits to people other than taxpayers and participants. Depending on the program, it could include reductions in crime victimization, the economic benefits from a more educated workforce, and the benefits from employer-paid health insurance.

³"Indirect benefits" includes estimates of the net changes in the value of a statistical life and net changes in the deadweight costs of taxation.

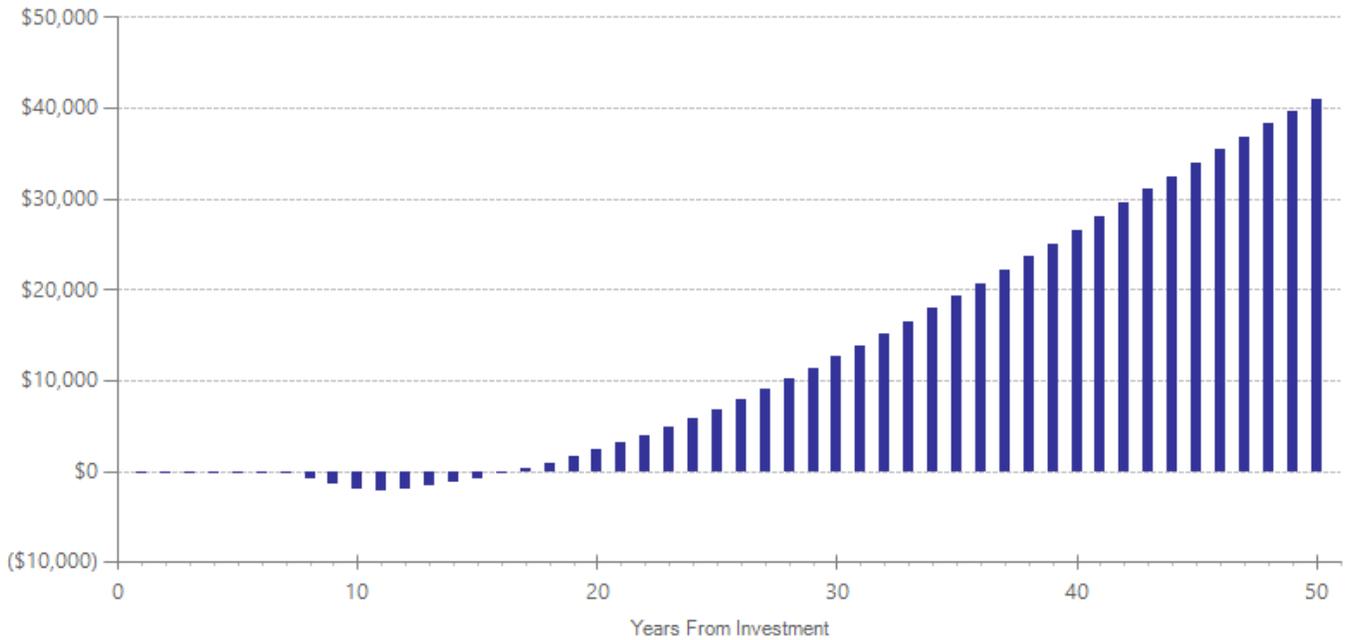
Detailed Annual Cost Estimates Per Participant

	Annual cost	Year dollars	Summary	
Program costs	\$222	2013	Present value of net program costs (in 2015 dollars)	(\$226)
Comparison costs	\$0	2013	Cost range (+ or -)	10 %

To calculate a per-student annual cost, we used average compensation costs (including benefits) for a social worker as reported by the Office of the Superintendent of Public Instruction, divided by the number of students in a prototypical elementary school. The estimate also includes a half-hour of principal and administrative support time per week.

The figures shown are estimates of the costs to implement programs in Washington. The comparison group costs reflect either no treatment or treatment as usual, depending on how effect sizes were calculated in the meta-analysis. The cost range reported above reflects potential variation or uncertainty in the cost estimate; more detail can be found in our [Technical Documentation](#).

Detailed Annual Cost Estimates Per Participant



The graph above illustrates the estimated cumulative net benefits per-participant for the first fifty years beyond the initial investment in the program. We present these cash flows in non-discounted dollars to simplify the “break-even” point from a budgeting perspective. If the dollars are negative (bars below \$0 line), the cumulative benefits do not outweigh the cost of the program up to that point in time. The program breaks even when the dollars reach \$0. At this point, the total benefits to participants, taxpayers, and others, are equal to the cost of the program. If the dollars are above \$0, the benefits of the program exceed the initial investment.

Meta-Analysis of Program Effects

Outcomes measured	No. of effect sizes	Treatment N	Adjusted effect sizes and standard errors used in the benefit-cost analysis						Unadjusted effect size (random effects model)	
			First time ES is estimated			Second time ES is estimated			ES	p-value
			ES	SE	Age	ES	SE	Age		
High school graduation	3	1335	0.109	0.059	18	0.109	0.059	18	0.215	0.191
Test scores	11	8553	0.026	0.026	12	0.020	0.028	17	0.061	0.018
Smoking before end of middle school	3	6199	0.001	0.085	12	0.001	0.085	12	0.015	0.862
Cannabis use before end of middle school	3	6199	0.001	0.085	12	0.001	0.085	12	0.013	0.880
Alcohol use before end of middle school	3	6199	0.002	0.085	12	0.002	0.085	12	0.032	0.705
Illicit drug use before end of middle school	4	6772	-0.002	0.075	12	-0.002	0.075	12	-0.034	0.654
Externalizing behavior symptoms	1	573	-0.016	0.161	12	-0.008	0.083	15	-0.325	0.044
Internalizing symptoms	4	6772	-0.002	0.075	12	-0.001	0.055	14	-0.030	0.686
Grade point average	7	7448	0.113	0.037	12	0.115	0.148	13	0.097	0.328
School attendance	6	8095	-0.007	0.042	12	0.002	0.054	13	-0.007	0.867
Office discipline referrals	3	252	0.194	0.149	12	0.141	0.162	13	0.194	0.192
Suspensions/expulsions	4	1321	-0.025	0.110	12	-0.025	0.110	12	-0.025	0.819

Meta-analysis is a statistical method to combine the results from separate studies on a program, policy, or topic in order to estimate its effect on an outcome. WSIPP systematically evaluates all credible evaluations we can locate on each topic. The outcomes measured are the types of program impacts that were measured in the research literature (for example, crime or educational attainment). Treatment N represents the total number of individuals or units in the treatment group across the included studies.

An effect size (ES) is a standard metric that summarizes the degree to which a program or policy affects a measured outcome. If the effect size is positive, the outcome increases. If the effect size is negative, the outcome decreases.

Adjusted effect sizes are used to calculate the benefits from our benefit cost model. WSIPP may adjust effect sizes based on methodological characteristics of the study. For example, we may adjust effect sizes when a study has a weak research design or when the program developer is involved in the research. The magnitude of these adjustments varies depending on the topic area.

WSIPP may also adjust the second ES measurement. Research shows the magnitude of some effect sizes decrease over time. For those effect sizes, we estimate outcome-based adjustments which we apply between the first time ES is estimated and the second time ES is estimated. We also report the unadjusted effect size to show the effect sizes before any adjustments have been made. More details about these adjustments can be found in our [Technical Documentation](#).

Citations Used in the Meta-Analysis

- Cook, T.D., Phillips, M., Settersten, R.A., Shagle, S.C., Degirmencioglu, S.M., & Habib, F.N. (1999). Comer's School Development Program in Prince George's County, Maryland: A theory-based evaluation. *American Educational Research Journal*, 36(3), 543-597.
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For further information, contact:
(360) 664-9800, institute@wsipp.wa.gov

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